

Revenue Summary Position - December

Appendix A1

Month: December 2011

Profit Centre Groups	Director	Year to date				Full Year				
		Budget	Actual	Use of Reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.
		£000	£000	£000	£000	£000	£000	£000	£000	£000
	<b>Social Care Health and Housing</b>	40,646	39,695	-675	-1,516	55,701	56,503	802	-1,055	-253
400.101	<b>Children's Services</b>	26,175	23,610	-381	-2,946	35,485	34,531	-954	-408	-1,362
	<b>Sustainable Communities</b>	37,991	36,746	-376	-1,620	50,654	51,054	400	-587	-188
	<b>Corporate Services</b>	20,520	20,285	-744	-979	26,530	27,210	679	-743	-64
	<b>Contingency and Reserves</b>	-1,406	-1,687	-230	-510	792	1,838	1,046	-230	816
7800.1011	<b>Corporate Costs</b>	3,801	4,668	0	867	12,086	12,144	58	0	58
	<b>Total</b>	<b>127,725</b>	<b>123,317</b>	<b>-2,406</b>	<b>-6,704</b>	<b>181,249</b>	<b>183,280</b>	<b>2,031</b>	<b>-3,023</b>	<b>-993</b>

Funded by:

<b>Council Tax</b>	-27,636	-27,582	0	54	-127,487	-127,487	0	0	
<b>Government Grant</b>	-15,676	-15,676	0	0	-53,782	-53,782	0	0	
<b>Total Funding</b>	<b>-43,312</b>	<b>-43,258</b>	<b>0</b>	<b>54</b>	<b>-181,268</b>	<b>-181,269</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Balance</b>	<b>84,414</b>	<b>80,059</b>	<b>-2,406</b>	<b>-6,650</b>	<b>-20</b>	<b>2,011</b>	<b>2,031</b>	<b>-3,023</b>	<b>-993</b>

Month: December 2011													
Director	Cumulative to Date				Year								
	Budget	Actual	Use of Reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget	RAG	Risk	Activity level Medium/High risk budgets (COMMENTARY)
	£000	£000	£000	£000	£000	£000	£000	£000	£000				
<b>Children's Services</b>													
<b>Director of Children's Services</b>	225	183		(42)	300	300	0		0	0%	green	L	
AD Children's Services Operations	788	619		(169)	1,049	988	(61)		(61)	-6%	green	L	
Child Protection and Children In Care	7,206	7,972	(11)	755	9,587	10,612	1,025	(11)	1,014	11%	red	H	Needs led, impact of OFSTED report and use of Agency staff
Children with Disabilities Service	2,523	2,050		(473)	3,356	2,945	(411)		(411)	-12%	amber	L	
Quality Assurance CRS	731	688		(44)	970	974	3		3	0%	amber	L	
Fostering & Adoption Service	3,746	3,907		161	4,984	5,128	144		144	3%	amber	L	
Local Safeguarding Children's Board	48	39		(9)	63	63	0		0	0%	green	L	
Early Intervention and Prevention	311	195	(2)	(117)	414	300	(114)	(2)	(115)	-28%	amber	L	
<b>Sub Total Children's Services Operations</b>	<b>15,353</b>	<b>15,470</b>	<b>(13)</b>	<b>104</b>	<b>20,422</b>	<b>21,010</b>	<b>588</b>	<b>(13)</b>	<b>575</b>	<b>3%</b>	<b>amber</b>	<b>H</b>	
AD Learning, Commissioning & Partnerships	766	411		(355)	1,019	734	(284)		(284)	-28%	amber	L	
Children's Services Commissioning	321	221		(100)	427	350	(77)		(77)	-18%	amber	L	
Youth Service	762	703	(37)	(97)	1,014	977	(37)	(37)	(74)	-7%	green	M	Complete service re-design and a move to a mainly commissioned service
School Support (incl Music)	1,479	509	(229)	(1,199)	1,979	1,884	(95)	(229)	(324)	-16%	amber	H	Needs led with children placed on out of county placements. Pupil Referral Unit recommissioned. Music Service rise in fees impacting ability to recover full cost / disaggregation of shared service
Other School Budgets	0	55	(55)	0	0	73	73	(73)	0	0%	green	L	
Partnerships and Workforce Development	553	552	(2)	(2)	735	205	(530)	(2)	(532)	-72%	amber	L	
School Improvement	1,028	737	(1)	(292)	1,368	1,198	(170)	(1)	(171)	-12%	amber	L	
Standards Fund	0	1	(1)	0	0	1	1	(1)	0	0%	green	L	
School Organisation & Capital Planning	1,123	992		(131)	1,496	1,420	(76)		(76)	-5%	green	L	
<b>Sub Total Learning, Commissioning &amp; Partnerships</b>	<b>6,033</b>	<b>4,182</b>	<b>(324)</b>	<b>(2,176)</b>	<b>8,037</b>	<b>6,842</b>	<b>(1,194)</b>	<b>(343)</b>	<b>(1,538)</b>	<b>-19%</b>	<b>amber</b>	<b>L</b>	
<b>Director Children's Services (excl Transport &amp; Schools)</b>	<b>21,611</b>	<b>19,835</b>	<b>(337)</b>	<b>(2,114)</b>	<b>28,759</b>	<b>28,153</b>	<b>(606)</b>	<b>(356)</b>	<b>(962)</b>	<b>-3%</b>	<b>green</b>	<b>L</b>	
JSCS - Transport SEN	2,477	1,811		(666)	3,598	3,007	(591)		(591)	-16%	amber	H	Cross cutting efficiencies which are at risk
JSCS - Transport CWD	55	72		17	79	103	23		23	30%	red	H	Cross cutting efficiencies which are at risk
JSCS - Transport Looked After Children	165	188		23	240	250	10		10	4%	amber	H	Cross cutting efficiencies which are at risk
JSCS - Mainstream Transport	2,772	2,522		(249)	4,019	4,176	157		157	4%	amber	H	Cross cutting efficiencies which are at risk
<b>Joint School Commissioning Service (Transport)</b>	<b>5,469</b>	<b>4,593</b>		<b>(876)</b>	<b>7,935</b>	<b>7,535</b>	<b>(400)</b>	<b>0</b>	<b>(400)</b>	<b>-5%</b>	<b>green</b>	<b>H</b>	

Month: December 2011	Cumulative to Date				Year								
Director	Budget	Actual	Use of Reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget	RAG	Risk	Activity level Medium/High risk budgets (COMMENTARY)
	£000	£000	£000	£000	£000	£000	£000	£000	£000				
Partnerships	456	545	(44)	44	609	660	52	(52)	0	0%	green	L	
<b>Sub Total Children's Services (excluding Schools)</b>	<b>27,537</b>	<b>24,973</b>	<b>(381)</b>	<b>(2,945)</b>	<b>37,302</b>	<b>36,348</b>	<b>(955)</b>	<b>(408)</b>	<b>(1,362)</b>	<b>-4%</b>	<b>green</b>	<b>H</b>	
DSG Contribution to Central Support	(1,363)	(1,363)		0	(1,817)	(1,817)	0		0	0%	green	L	
<b>Director Children's Services (excl Schools)</b>	<b>26,174</b>	<b>23,610</b>	<b>(381)</b>	<b>(2,945)</b>	<b>35,485</b>	<b>34,531</b>	<b>(955)</b>	<b>(408)</b>	<b>(1,362)</b>	<b>-4%</b>	<b>green</b>	<b>L</b>	
Individual Schools Budget (ISB)	110,061	110,061		(0)	146,748	146,748	0		0	0%	green	L	
Supported by: YPLA	(9,046)	(9,046)		0	(12,061)	(12,061)	0		0	0%	green	L	
DSG	(101,015)	(101,015)		0	(134,687)	(134,687)	0	0	0	0%	green	L	
<b>Sub Total Schools</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>green</b>	<b>L</b>	
<b>Total Director of Children's Services</b>	<b>26,174</b>	<b>23,610</b>	<b>(381)</b>	<b>(2,945)</b>	<b>35,485</b>	<b>34,531</b>	<b>(955)</b>	<b>(408)</b>	<b>(1,362)</b>	<b>-4%</b>	<b>green</b>	<b>H</b>	
<b>Net Forecast Outturn</b>						<b>34,123</b>							
						<b>408</b>							

## Month: December 2011

Director	Variance December	Variance September	Change in Variance	COMMENTARY
	£000	£000	£000	
<b>Children's Services</b>				
<b>Director of Children's Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	
AD Children's Services Operations	(61)	(50)	(11)	
Child Protection and Children In Care	1,014	592	422	
Children with Disabilities Service	(411)	(70)	(341)	
Quality Assurance CRS	3	(2)	5	
Fostering & Adoption Service	144	18	126	
Local Safeguarding Children's Board	0	0	0	
Early Intervention and Prevention	(115)	(106)	(9)	
<b>Sub Total Children's Services Operations</b>	<b>575</b>	<b>382</b>	<b>193</b>	
AD Learning, Commissioning & Partnerships	(284)	(280)	(4)	
Children's Services Commissioning	(77)	(18)	(59)	
Youth Service	(74)	(44)	(30)	
School Support	(324)	(222)	(102)	
Other School Budgets	0	0	(0)	
Partnerships and Workforce Development	(532)	(245)	(287)	
School Improvement	(171)	(101)	(70)	
Standards Fund	0	0	0	
School Organisation & Capital Planning	(76)	(16)	(60)	
<b>Sub Total Learning, Commissioning &amp; Partnerships</b>	<b>(1,538)</b>	<b>(926)</b>	<b>(612)</b>	
<b>Director Children's Services (excl Transport &amp; Schools)</b>	<b>(962)</b>	<b>(544)</b>	<b>(418)</b>	
JSCS - Transport SEN	(591)	400	(991)	
JSCS - Transport CWD	23	0	23	
JSCS - Transport Looked After Children	10	0	10	
JSCS - Mainstream Transport	157	(23)	180	
<b>Joint School Commissioning Service (Transport)</b>	<b>(400)</b>	<b>377</b>	<b>(777)</b>	

Month: December 2011

Director	Variance December	Variance September	Change in Variance	COMMENTARY
	£000	£000	£000	
Partnerships	0	0	0	
<b>Sub Total Children's Services (excluding Schools)</b>	<b>(1,362)</b>	<b>(167)</b>	<b>(1,195)</b>	
DSG Contribution to Central Support	0	0	0	
<b>Director Children's Services (excl Schools)</b>	<b>(1,362)</b>	<b>(167)</b>	<b>(1,195)</b>	
Individual Schools Budget (ISB)	0	(0)	0	
Supported by: YPLA	0	0	0	
DSG	0	0	(0)	
<b>Sub Total Schools</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Director of Children's Services</b>	<b>(1,362)</b>	<b>(167)</b>	<b>(1,195)</b>	

Revenue Subjective analysis December 2011 - Forecast Outturn											
Profit Centre Groups	Expenditure Type	Staffing costs	Premises and Transport	Supplies and Services	Third Party Payments	Other	Gross Costs	Income	Grants	Total Income	Net Costs
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	<b>Director</b>										
	<b>Social Care Health and Housing</b>	17,236	870	5,823	66,998	0	<b>90,927</b>	-17,119	-17,500	-34,619	<b>56,308</b>
	<b>Children's Services</b>	24,590	9,143	24,687	10,614	0	<b>69,035</b>	-9,881	-24,623	-34,504	<b>34,531</b>
	<b>Sustainable Communities</b>	21,003	2,852	8,866	30,123	65	<b>62,910</b>	-9,178	-2,679	-11,857	<b>51,054</b>
	<b>Corporate Services</b>	25,016	3,331	11,559	-9,993	85,359	<b>113,841</b>	-84,056	-2,608	-86,664	<b>27,177</b>
	<b>ACE People</b>	10,388	307	2,273	291	0	<b>13,259</b>	-3,557	-396	-3,953	<b>9,307</b>
	<b>ACE Resources</b>	13,971	3,023	9,644	-10,284	83,959	<b>100,313</b>	-80,499	-2,212	-82,711	<b>17,602</b>
	<b>Chief Executive</b>	658	1	-358	0	0	<b>301</b>	0	0	0	<b>301</b>
	<b>Contingency and Reserves</b>	0	0	2,850	0	1,400	<b>4,250</b>	0	-2,412	-2,412	<b>1,838</b>
	<b>Corporate Costs</b>	2,643	0	-30	10,935	0	<b>13,548</b>	-1,004	-400	-1,404	<b>12,144</b>
	<b>Total Excluding Schools</b>	<b>90,489</b>	<b>16,196</b>	<b>53,756</b>	<b>108,677</b>	<b>86,825</b>	<b>354,511</b>	<b>-121,237</b>	<b>-50,222</b>	<b>-171,459</b>	<b>183,052</b>

56,308 0

17,602 0

1,838 0

## Notes:

Supplies and services \* Equipment, Furniture and Materials, Professional Services, Communication and Computing, Conference Expenses, Grants and Subscriptions

Third Party Payments \* Other Government/Local Government Agencies, Payments to contractors

Other \* Capital Financing, Rent rebates and allowances, Reserves

## Targeted Efficiency Savings Monitoring - Summary

Month:

Dec 2011

Updated on : 20/12/11

Service Area	2011/12 Budget £m	Comments (please include here explanations around the current status of the efficiency i.e why it is or is not on target and the full year implications)	Month			Year to date			Full Year		
			Budget £m	Actual £m	Variance	Budget £m	Actual £m	Variance	Budget £m	Forecast £m	Variance
<b>EFFICIENCIES</b>											
CS4 CSO - Special Educational Needs.	0.128	Disaggregation of shared services	0.011	0.011	0.000	0.096	0.096	0.000	0.128	0.128	0.000
CS5 CSO - Remodel the Youth Service.	1.898	Youth Service - staff leaving up to 30th June 2011	0.158	0.181	0.023	1.424	1.354	(0.070)	1.898	1.898	0.000
CS8 CSO Parenting Support.	0.100	New structure to release savings	0.008	0.008	0.000	0.075	0.075	0.000	0.100	0.100	0.000
CS9a Music Service	0.159	disag of shared service and moveto new delivery	0.013	0.013	(0.000)	0.119	0.120	0.001	0.159	0.159	0.000
CS1 Reduction of posts at Head of Service level and in the Learning and Commissioning services part of the directorate	0.915	New structure to release savings	0.076	0.086	0.010	0.686	0.656	(0.030)	0.915	0.915	0.000
CS2 CSO - Education Welfare.	0.200	New structure to release savings	0.017	0.017	0.000	0.150	0.150	0.000	0.200	0.200	0.000
CS3 CSO - Removal of processes that support regulatory activity.	0.100	New structure to release savings	0.008	0.008	0.000	0.075	0.075	0.000	0.100	0.100	0.000
CS6 CSO - Strategic Commissioning of social care placements and interventions.	0.230	Will be met to changes to strategic commissioning and driving down contract costs	0.019	0.019	0.000	0.172	0.173	0.000	0.230	0.230	0.000
CS7 L&SC - Workforce Strategy	0.100	New structure to release savings	0.008	0.008	0.000	0.075	0.075	0.000	0.100	0.100	0.000
Senior Management review	0.050	Last years Senior Management Review - final 2 months of savings	0.004	0.004	0.000	0.037	0.038	0.000	0.050	0.050	0.000
<b>SUB TOTAL</b>	<b>3.880</b>		<b>0.323</b>	<b>0.356</b>	<b>0.033</b>	<b>2.910</b>	<b>2.811</b>	<b>(0.099)</b>	<b>3.880</b>	<b>3.880</b>	<b>0.000</b>
<b>CROSS CUTTING EFFICIENCIES</b>											
Transport - Childrens Services	1.054	Review of all transport services to children to protect most vulnerable.	0.088	0.089	0.001	0.790	0.791	0.001	1.054	1.054	0.000
Procurement	0.037	Reduce spend on Agency staff and other misc initiatives	0.003	0.003	(0.000)	0.028	0.027	(0.000)	0.037	0.037	0.000
<b>SUB TOTAL</b>	<b>1.091</b>		<b>0.091</b>	<b>0.092</b>	<b>0.001</b>	<b>0.818</b>	<b>0.819</b>	<b>0.001</b>	<b>1.091</b>	<b>1.091</b>	<b>0.000</b>
<b>TOTAL</b>	<b>4.971</b>		<b>0.414</b>	<b>0.448</b>	<b>0.034</b>	<b>3.728</b>	<b>3.630</b>	<b>(0.098)</b>	<b>4.971</b>	<b>4.971</b>	<b>0.000</b>

### Commentary for EIG Report - to explain latest forecast, key risks, any variances and compensatory savings to plug shortfall:

**Children's Services** - the CS efficiency target for 2011/12 is £4.971M (including Cross Cutting efficiencies – Transport £1.054M and Procurement £0.037M).

Since the commencement of 2011/2012 financial year progress has been made in all CS efficiencies.

– Youth £1.898M (the largest 2011/2012 efficiency across the council) – the late implementation of arrangements on the new commissioned service and additional resource required for the Big Society agenda have led to a pressure of £475K. This will be mitigated by grant money held for this purpose.

– Reduction of Posts £915K – delay in release of some staff through redundancy to ensure continuity of statutory duties will result in a pressure of £100K to be mitigated by grant money held for this purpose.

– Music Service £159K – this shared service is currently going through a disaggregation process, due for completion at the end of June 2011. Identified pressures will be mitigated by grant money held for this purpose.

– Transport (Cross Cutting) £1.054M – Dedicated Schools Grant (DSG) has been identified to meet this efficiency as SEN Transport can be charged to DSG.

## Appendix C

## Earmarked Reserves -

Description	Opening Balance 2011/12	Increase in reserves	Spend against reserves	Release of reserves	Proposed Closing Balance 2011/12
	£000	£000	£000	£000	£000
<b>Children's Services Reserves</b>					
School Forum	4		3		1
School Specific Contingency	1,062		70		992
Performance Reward Grant	174				174
LSP Sustainable Neighbourhoods	48		28		20
Community Engagement work	6		6		0
Targeted Support for Empowerment Improvement Project	18		18		0
	<b>1,312</b>	<b>0</b>	<b>125</b>	<b>0</b>	<b>1,187</b>
<b>School Reserves</b>					
Revenue 3030050	10,552				10,552
Capital 3030033	4,423				4,423
	<b>14,975</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,975</b>
<b>GRAND TOTAL</b>	<b>16,287</b>	<b>0</b>	<b>125</b>	<b>0</b>	<b>16,162</b>



DATE	NAME OF ACCOUNT	Invoice Number	Amount
17/03/10	Other LA	7010032739	£ 18,683.70
24/03/11	Other LA	7010071145	£ 11,989.40
17/06/11	Other	7010080965	£ 7,750.00
20/07/11	School	7010083571	£ 18,511.00
22/09/11	Other LA	7010088081	£ 48,067.50
15/11/11	Other LA	7010092038	£ 10,286.96
15/11/11	Other LA	7010092035	£ 25,973.38
21/11/11	Other LA	7010092212	£ 15,039.86
28/11/11	Other LA	7010092684	£ 11,684.42
07/12/11	School	7010093561	£ 15,683.00
09/12/11	Other LA	7010093706	£ 20,000.00
13/12/11	School	7010094291	£ 46,962.89
13/12/11	School	7010094290	£ 46,962.89
13/12/11	School	7010094288	£ 60,235.48
13/12/11	School	7010094287	£ 60,235.48
15/12/11	Other LA	7010094375	£ 48,067.50
19/12/11	Other LA	7010095890	£ 19,632.86
19/12/11	Other LA	7010095889	£ 19,039.28
19/12/11	Other LA	7010095888	£ 20,573.92
19/12/11	Other LA	7010095887	£ 59,835.85
29/12/11	School	7010096330	£ 12,942.00
03/01/12	School	7010096371	£ 33,148.66
03/01/12	School	7010096370	£ 61,994.66

**£ 693,300.69**

**Summary**

Other LA	£ 328,874.63
Schools	£ 356,676.06
Other	£ 7,750.00

**£ 693,300.69**